# **Warner Robins Air Logistics Complex**

# Model It Anyway; the Intuitive Solution was Wrong



Matt Walker AnyLogic Simulation Conference 5 & 6 September 2023

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### **Overview**



- Overview of WR-ALC
- Radome repair process
- Problem not meeting customer agreement
- The "Solution"
- Model interactive display
- New business rules

WR-ALC – Warner Robins - Air Logistics Complex



### Overview of WR-ALC



- Robins Air Force Base, GA
  - Warner Robins Air Logistics Complex (WR-ALC) is one of many tenant units on Robins AFB
  - WR-ALC is part of the Air Force Sustainment Center (AFSC)
  - Repairs and overhaul's the United States Air Forces' largest aircraft
  - Due to the nature of depot level repair and overhaul WR-ALC operates much like a manufacturing company



C-5 feet meter Length 247 75 Wingspan 228 70



C-17	feet	meter
Length	174	53
Wingspan	170	52



C-130	feet	mete
Length	96	29
Wingspan	130	40



F-15	feet	meter
Length	64	19.5
Wingspan	43	13

WR-ALC - Warner Robins - Air Logistics Complex, AFSC - Air Force Sustainment Center



## Radome Repair Process



- Aircraft Radome
  - The aircraft nose cone
  - Houses the radar and is transparent to radio waves



Depack CMXG 571st Depaint CMXG 571st

Repair CMXG 573rd Paint CMXG 571st

Test EMXG

- Arrives in batches of 8 to 10 Radomes
- Repair Turnaround Time (RTAT) agreement
- RTAT = 60 calendar days = 43 working days

CMXG - Commodities Maintenance Group, EMXG - Electronics Maintenance Group, RTAT - Repair Turnaround Time



# Radome Repair Process



- The blame game
  - Missed the agreed upon RTAT back to the supplier
  - Overly long wait times before starting the next process

Blaming others for missed schedules Depaint Depack Repair **Paint** Test Supplier CMXG **CMXG CMXG CMXG EMXG** 571st 571st 573rd 571st

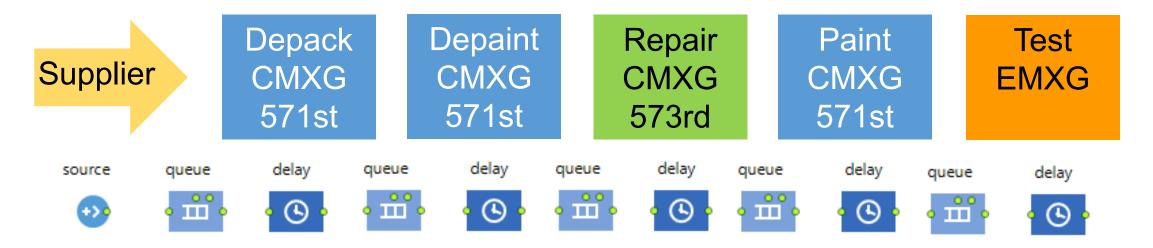
CMXG - Commodities Maintenance Group, EMXG - Electronics Maintenance Group, RTAT - Repair Turnaround Time



## Radome Repair Process



- A solution was suggested
  - 1 month+ to implement
  - Estimated costs of \$25K
- So, let's model it in the meantime



CMXG - Commodities Maintenance Group, EMXG - Electronics Maintenance Group



### "Solution"



- Resource constraints
  - Only 5 Radome carts are available
- Possible solution
  - The resource constrained process holds more than the number of carts in the process
  - Manufacture more radome carts



Depack CMXG 571st Depaint CMXG 571st

Up to 5
Repair
CMXG
573rd

Paint CMXG 571st

Up to 2

Carts used for these processes

resourcePool

1 at a time

release

EMXG

Test

CMXG - Commodities Maintenance Group, EMXG - Electronics Maintenance Group



### Model the "Solution"

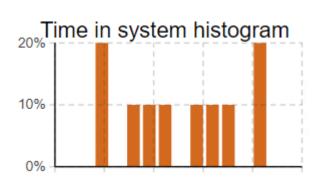


- Resource constraints
  - Add 5 more Radome Carts
  - Repair normally works 2 at a time
  - With and without capacity limits in Repair Gate

Up to 5

Repair CMXG 573rd

- Model Results
  - Each radome has its own cart
  - No change for the quantity of on-time Radomes
  - Reduced maximum time by only 10 days
    - From 150 to 140 days



CMXG - Commodities Maintenance Group, EMXG - Electronics Maintenance Group



### **Model Runs**



# Now What?



- Add the ability, in the model, to change parameters before and during model runs
- Get the stakeholders in a room together and test scenarios



### Interactive Display

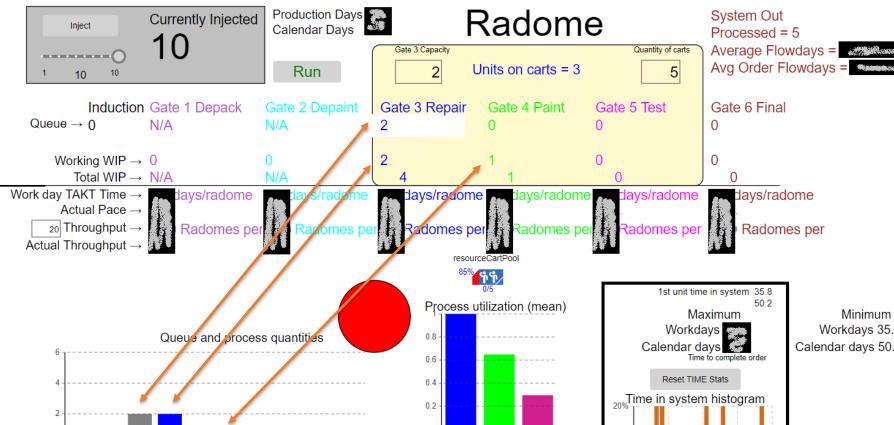


#### **Control arrivals**

Watch work in process

**Designed & actual** pace in the run

- WIP bar chart
- Utilization
- Time for each Radome



Gate 4 0.65

Avg process workdays

Gate 5 0.29

Reset Gate stats

Workdays 35.8 Calendar days 50.2

Gate 4 1 Q to G5 0 Gate 5 0 Q to G6 0 Gate 6 0



### New Business Rules



### Supplier

Can you send in 3 at a time

### Repair CMXG 573rd

- One mechanic repairs two Radomes at the same time
- If a 3<sup>rd</sup> Radome and cart are available, then send another mechanic to do it

# Paint CMXG 571st

Redefined their priority matrix

#### Test EMXG

- If you have one of these Radomes waiting, then schedule it normally
- If you have two waiting, then the next test must be one of these Radomes



### The New - Radome Repair Process



- We now meet target times!
- **Everyone is happy!**





- The solution was free!
  - \$25K cost avoidance

