



## The Anylogic Conference 2021

DESIGNING AND SIMULATING A MULTI-DEPOT OMNICHANNEL LAST-MILE DELIVERY OPERATION USING A VRP SOLVER AND ANYLOGIC

Guilherme Coelho  
Projects Specialist

[guilherme.coelho@lojasrenner.com.br](mailto:guilherme.coelho@lojasrenner.com.br)

LOJAS RENNER S.A.



CMICADO youcom realize



# COMPANY OVERVIEW

r

 **RENNER**

**CAMICADO**

**YOUCOM**

**realize**



## 5 RECOGNIZED BUSINESS

Renner, Camicado, Youcom, Ashua, Realize



## 633 STORES

402 Renner / 9 Ashua / 119 Camicado / 103 Youcom



## 4 DISTRIBUTION CENTER

SC and RJ automated



## 24,8 THOUSAND

employees



## +800MM in 2020

visits in our e-commerce



## 17MM (+205% in 2020)

downloads of the app Renner



## ~110 SELLERS

in Camicado marketplace

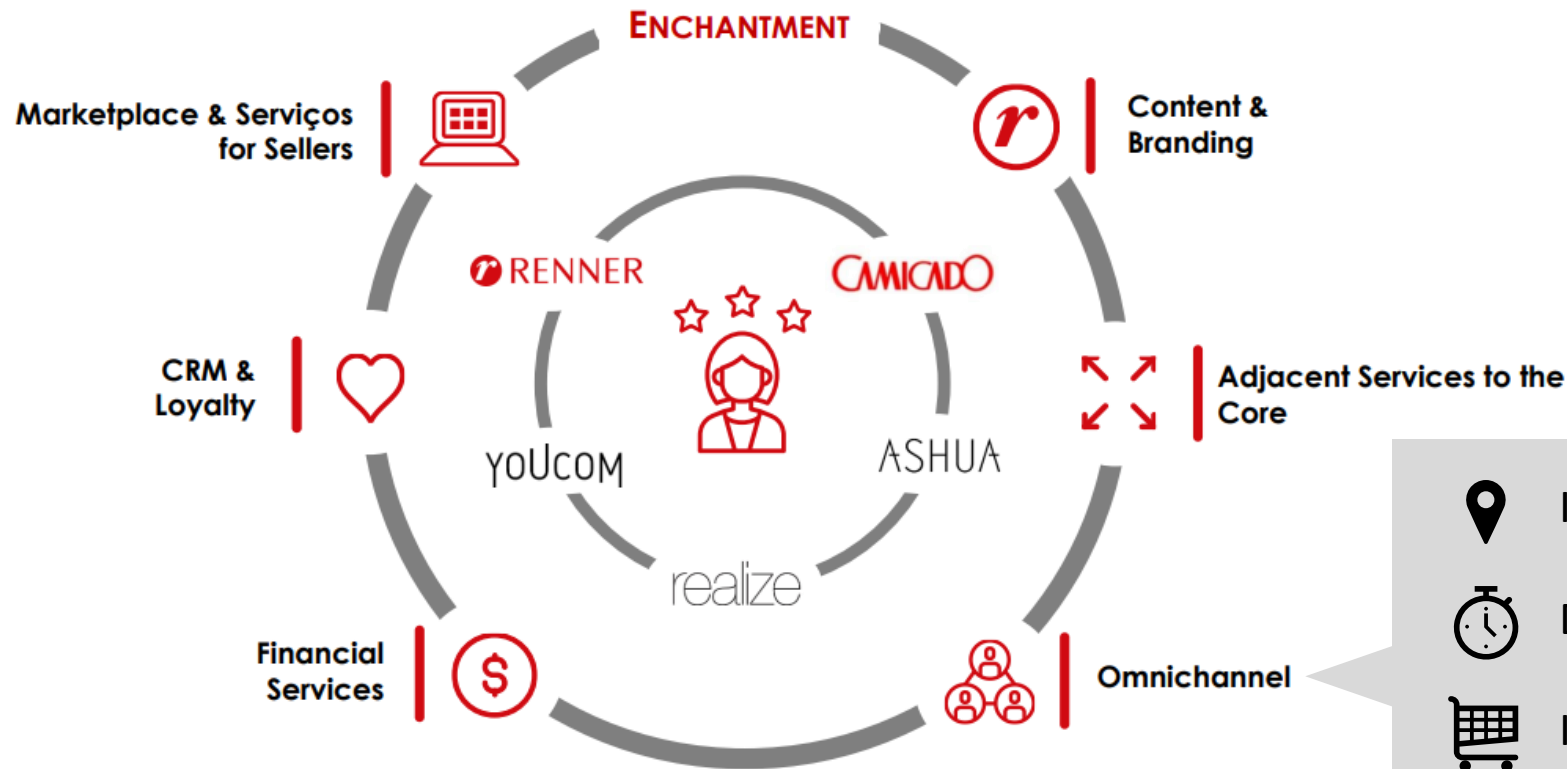


## ~50 SELLERS

in Renner marketplace

**“ENCHANTING EVERYONE IS OUR REALIZATION”**

# OMNICHANNEL LASTMILE DELIVERY



- Inventory on the right location
- Delivering faster and cheaper
- Improve assortment availability
- Improve inventory accuracy
- Exploit store capillarity

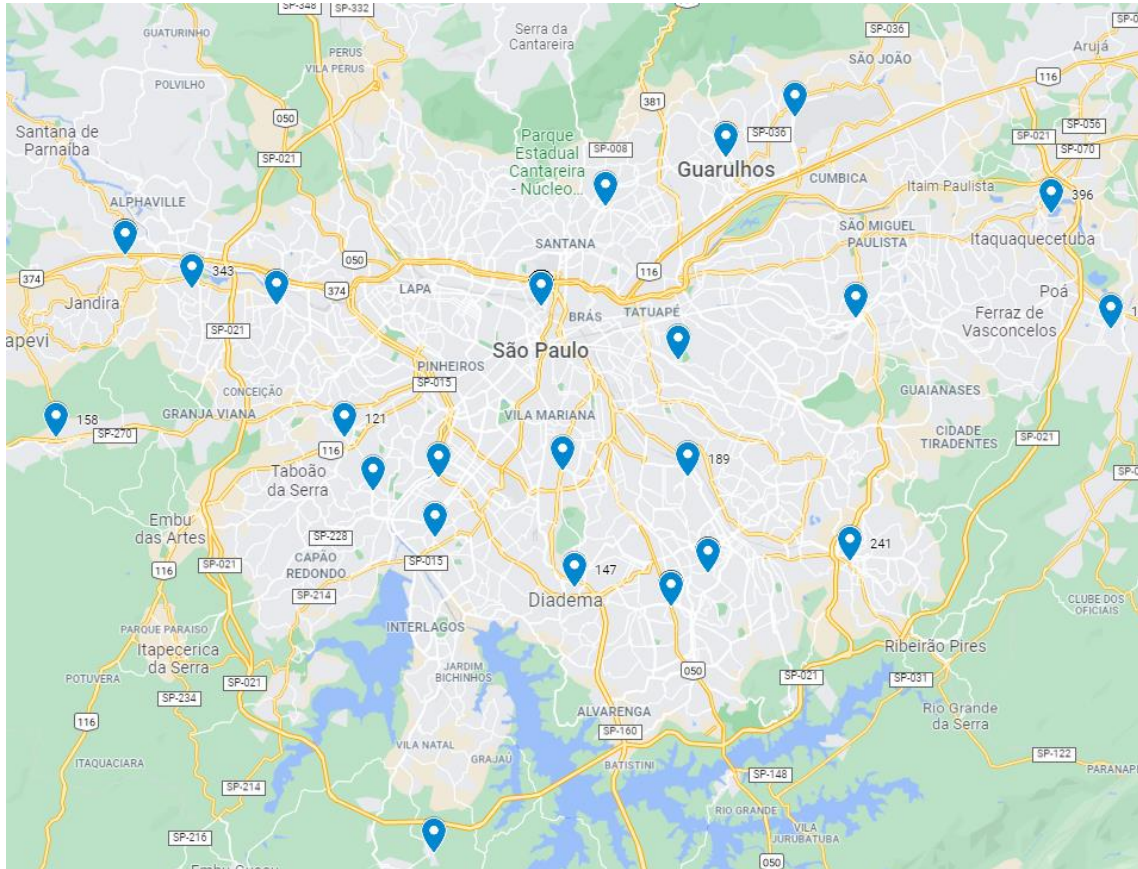
## CURRENT OPERATION

- Mgmt. of few large distribution centers
- Mgmt. of retail stores
- Dispatching packages exclusive to 3rd-party carriers
- High cost and long leadtimes
- Ecommerce order tracking is carrier dependent

## PROPOSED OPERATION

- Mgmt. of few large distribution centers
- Mgmt. of retail stores
- **Mgmt. of dedicated last-mile couriers**
- **Using retail stores as transit points to last-mile delivery**
- **Standardized ecommerce order tracking**

# LAST MILE DELIVERY OPERATION



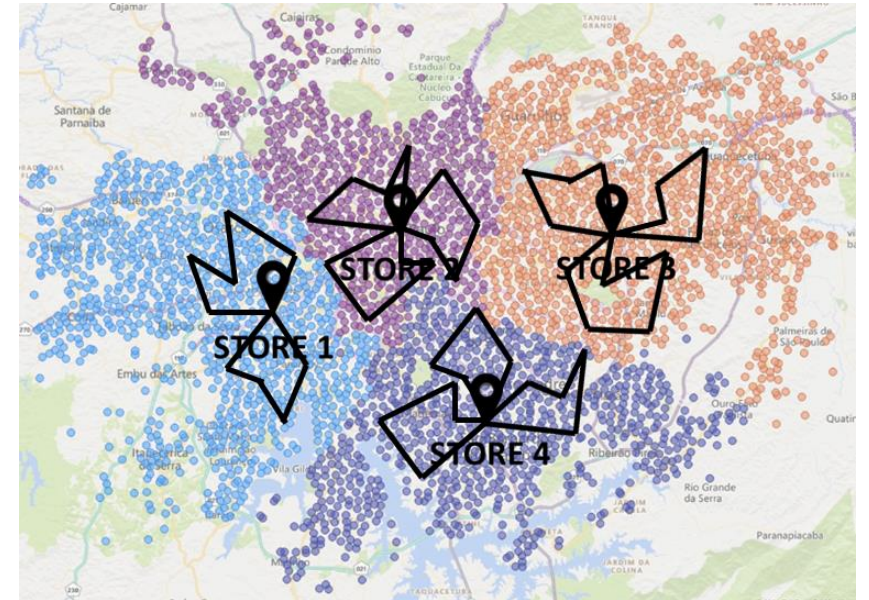
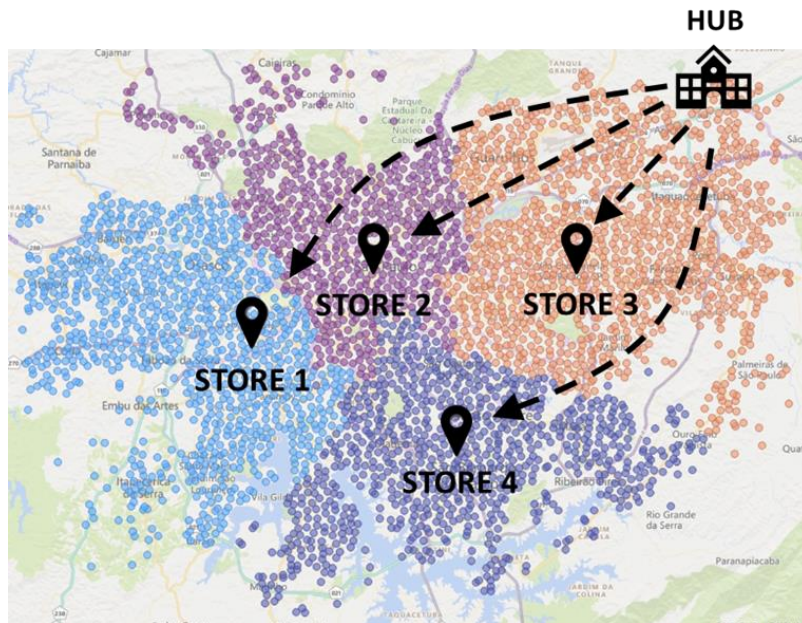
Renner retail stores in São Paulo, Brazil

## DESIGNING THE LAST MILE OPERATION

- How to exploit our store capillarity as transit points?
- How many couriers should be used per transit point?
- What is the cost of this operation?
- How long will the couriers work?
- How to account for failed deliveries?
- How to handle special sized deliveries?
- How to simulate the operation considering actual delivery routes?

# CASE STUDY

r



## Assuming:

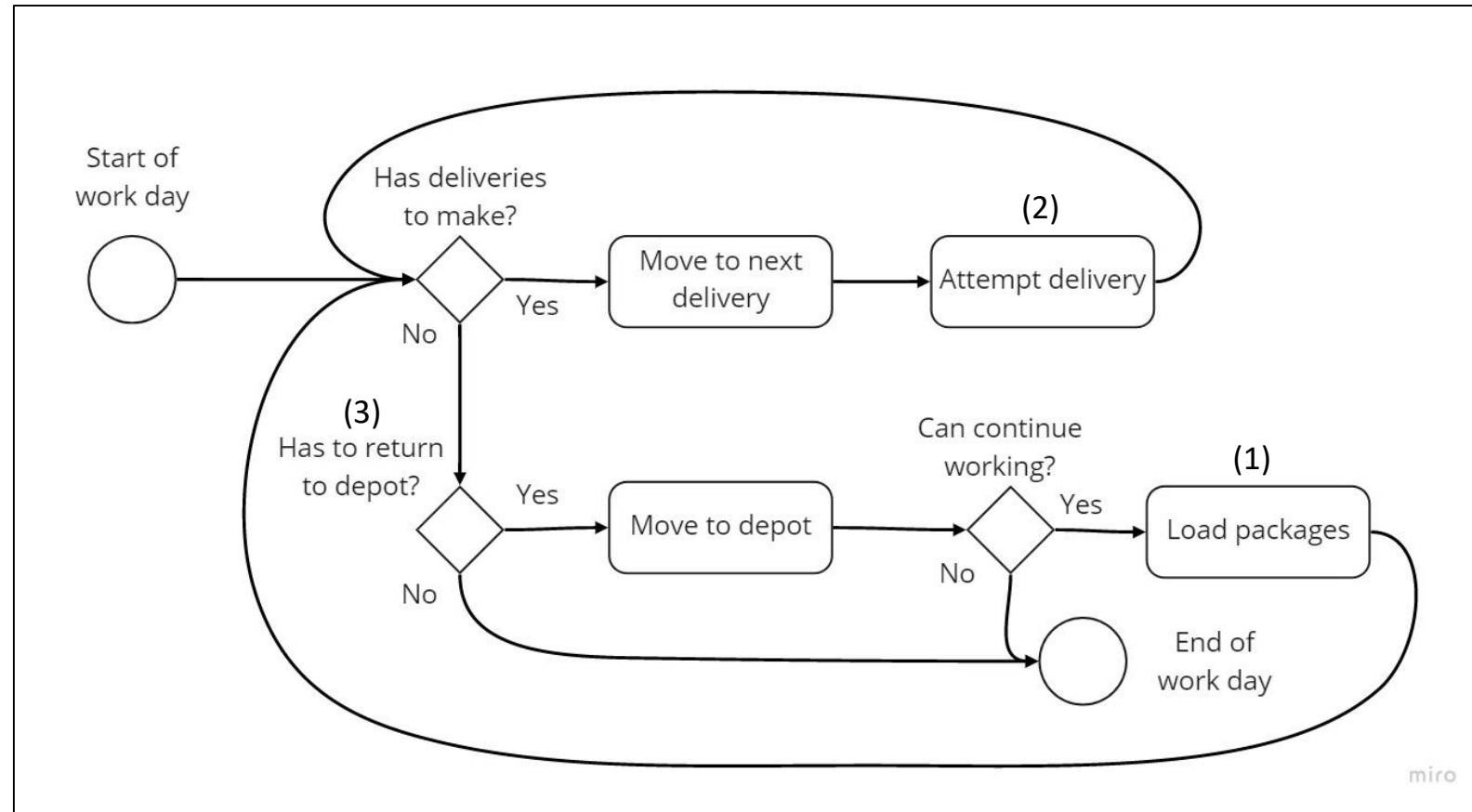
- A fixed set of stores as transit points
- A fixed coverage per transit point
- Hub transfers packages to transit points regularly

## Simulate:

- Solving a VRP for each depot
- Delivery routes for random packages
- Fixed couriers per transit point
- Random delivery times
- Random delivery failures

# CASE STUDY

r



General courier workflow

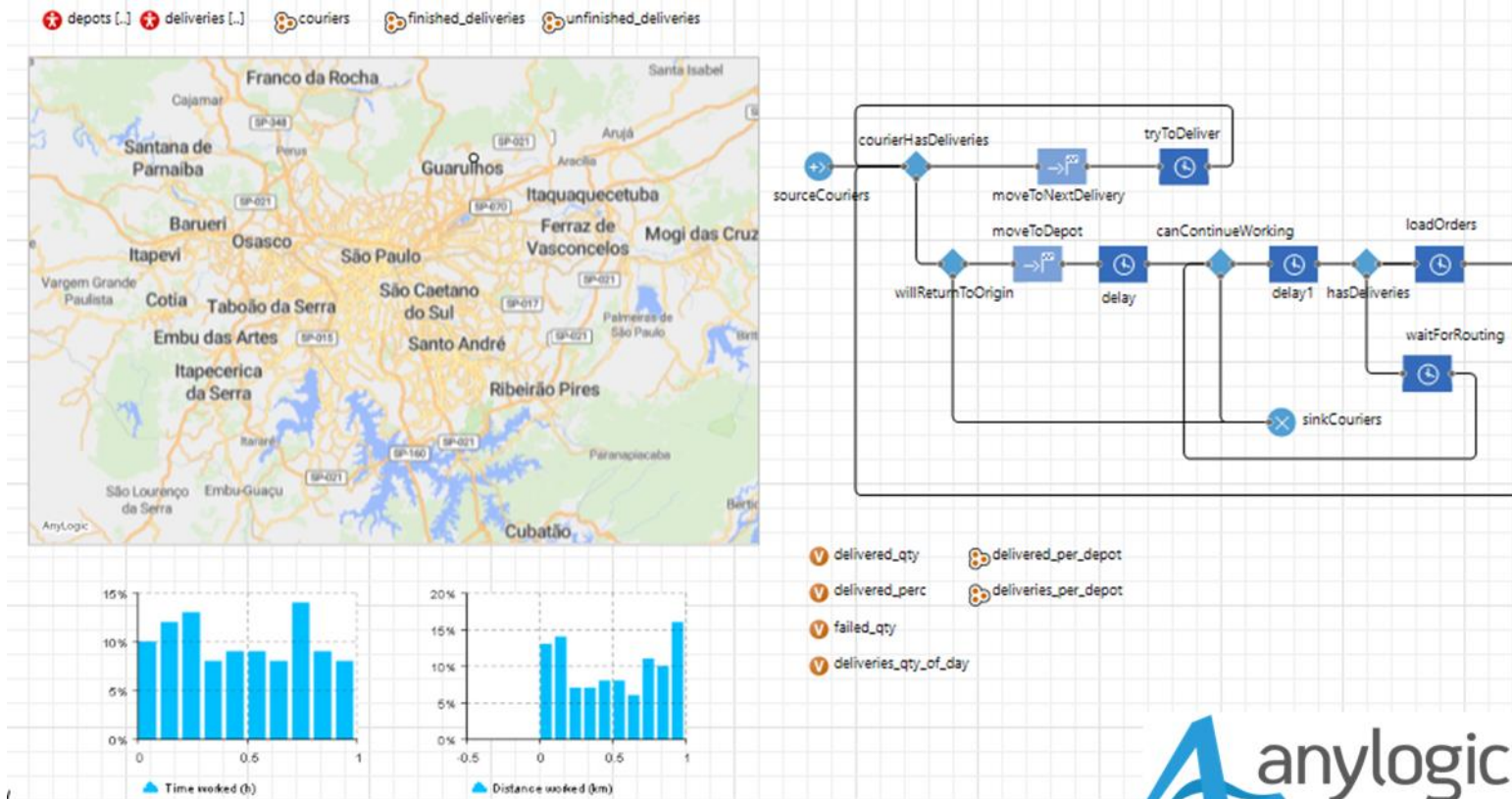
(1) After loading packages, a new route must be defined for each courier.

(2) There is a probability of failure for each delivery. Also, the time to deliver follows any chosen probability distribution.

(3) When the route is finished, the courier have to return to its depot only if there is still available packages to be delivered or if there was any failed delivery.

# THE SIMULATION MODEL

r



- Anylogic can easily simulate the last mile operation for given routes.
- GIS features are very intuitive and easy to set up.
- Easy to expand with Java.

**But..**

**No library/package for VRP solving is included**

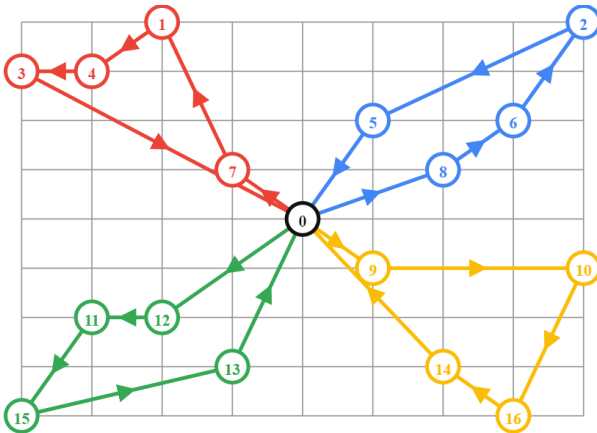




# THE VEHICLE ROUTING PROBLEM

r

## Vehicle Routing Problem



$$\text{Min} \sum_{k=1}^K \sum_{(i,j) \in E} c_{ij} x_{ijk}$$

$$\sum_{k \in K} \sum_{j \in N} x_{ijk} = 1, \forall i \in C$$

$$\sum_{i \in C} d_i \sum_{j \in N} x_{ijk} \leq Q, \forall k \in K$$

$$\sum_{i \in N} x_{ihk} - \sum_{j \in N} x_{hjk} = 0, \forall h \in C, \forall k \in K$$

$$\sum_{i,j \in S} x_{ijk} \leq |S| - 1, S \subset C; 2 \leq |S| \leq \left\lfloor \frac{n}{2} \right\rfloor; \forall k \in K$$

$$\sum_{j \in N} x_{0jk} = 1, \forall k \in K$$

$$\sum_{i \in N} x_{i,n+1,k} = 1, \forall k \in K$$

$$x_{ijk} \in B^{K|E|}$$

## Open source VRP solvers

Jsprit (Graphhopper) - Java

OR-Tools (Google) – C++, Java, Python, C#

OptaPlanner (Red Hat) – Java

## General purpose solvers

Gurobi (Gurobi) – C, C++, Java, .NET, Python, Matlab, R

CPLEX (IBM) – C++, Java, .NET

Xpress (FICO) – Java, C/C++, .NET, Python, VB

**“jsprit is a java based, open source toolkit for solving rich traveling salesman (TSP) and vehicle routing problems (VRP). It is lightweight, flexible and easy-to-use.”**

## ★ Features

**jsprit** can solve problems with pickups and deliveries, back hauls, heterogeneous fleets, finite and infinite fleets, multiple depots, time windows, open routes, different start and end locations, multiple capacity dimensions, initial loads, skills ...

## ★ Tested

**jsprit** is fit for change due to comprehensive unit and integration tests.

## ★ Documented

**jsprit** is documented and additional code-examples illustrate its use.

## ★ Constraints

**jsprit** allows you to define additional stateful and stateless constraints to account for the richness of your problem.

## ★ Benchmarked

**jsprit** is benchmarked against classical VRP instances (e.g. Solomon instances).

## ★ Open Source

**jsprit** is released under Apache License v2.

<https://jsprit.github.io/>

## Register vehicle types

```

List<VehicleType> vrp_vehicle_types = new ArrayList<VehicleType>();
vehicle_types.forEach(vehicle_type -> {
    vrp_vehicle_types.add(
        VehicleTypeImpl
            .Builder
            .newInstance(vehicle_type.name)
            .addCapacityDimension(0, vehicle_type.capacity) → Any number of capacity
            .setCostPerDistance(vehicle_type.cost_per_km) → dimensions can be set
            .setFixedCost(vehicle_type.cost_per_day)
            .setUserData(vehicle_type.getTypeVrpParams()) → Other custom data can also be defined
            .build()
    );
});
return vrp_vehicle_types;

```

## Register couriers for each vehicle type

```

return couriers
    .stream()
    .map(courier -> {
        RouteVehicleType vehicle_type = courier.toRouteVehicleType();
        VehicleType vrp_vehicle_type = findFirst(
            vrp_vehicle_types,
            type -> type.getTypeId().equals(vehicle_type.name)
        );
        return VehicleImpl.Builder
            .newInstance("courier."+courier.courier_id)
            .setType(vrp_vehicle_type)
            .setStartLocation(Location.newInstance(courier.depot.toRoutePoint().name))
            .setReturnToDepot(true)
            .addAllSkills(courier.getSkills())
            .setUserData(courier.getAdditionalVrpParams())
            .setEarliestStart(courier.total_time_worked)
            .setLatestArrival(courier.max_work_time + courier.max_work_time_slack)
            .build();
    })
    .collect(Collectors.toList());

```

} Get the related vehicle type

→ Define the starting point

→ Register specific courier skills

} Register current total work time and set total time constraint

## Register each delivery

```
return Delivery.Builder
    .newInstance(point.name)
    .addSizeDimension(0,1)
    .setLocation(Location.newInstance(point.name))
    .setServiceTime(delivery.time_to_deliver[1])
    .addAllRequiredSkills(delivery.getRequiredSkills())
    .build();
```

→ Define the delivery time

→ Register the required skills. I will be checked against the courier skills

## Register distance matrix and cost function

```
return new AbstractForwardVehicleRoutingTransportCosts() {
    @Override
    public double getDistance(Location from, Location to, double departureTime, Vehicle vehicle) {
        if(from == null || to == null || from.getId().equals(to.getId()))
            return 0.0;

        String gis_id_1 = findFirst(points, p -> p.name.equals(from.getId())).gis_id;
        String gis_id_2 = findFirst(points, p -> p.name.equals(to.getId())).gis_id;

        return vrp_distance_matrix.get(gis_id_1+"."+gis_id_2);
    }

    @Override
    public double getTransportCost(Location from, Location to, double departureTime, Driver driver, Vehicle vehicle) {
        if(from == null || to == null || from.getId().equals(to.getId()))
            return 0.0;

        double distance = this.getDistance(from, to, departureTime, vehicle);
        if (vehicle == null) return distance;

        VehicleType vehicle_type = vehicle.getType();

        VehicleCostParams cost_params = vehicle_type.getVehicleCostParams();

        return cost_params.perDistanceUnit * distance
            + cost_params.perTransportTimeUnit * distance/vehicle_type.getMaxVelocity();
    }
}
```

The distance matrix can be obtained by calculating the straight line distance between all points or using any routes apis, such as Google Maps or Open Street Maps.

Register the any cost function

## Register the transport time function

```
return new AbstractForwardVehicleRoutingTransportCosts() {
    @Override
    public double getTransportTime(Location from, Location to, double departureTime, Driver driver, Vehicle vehicle) {

        if(from == null || to == null || from.getId().equals(to.getId()))
            return 0.0;

        double pickup_time = from.getId().equals(depot.toRoutePoint().name) ? this.getPickupTime(vehicle) : 0.;

        double distance = this.getDistance(from, to, departureTime, vehicle); → Get the distance between points

        double speed = this.getSpeed(vehicle, departureTime); → Get the vehicle speed

        return pickup_time + distance/speed; → Any transport time function can be modeled
    }
}
```

## Finally, build the VRP and solve it

```
VehicleRoutingProblem.Builder vrpBuilder = VehicleRoutingProblem
    .Builder
    .newInstance()
    .setRoutingCost(cost_matrix);

vehicles.forEach(v -> vrpBuilder.addVehicle(v));
shipments.forEach(s -> vrpBuilder.addJob(s));

vrpBuilder.setFleetSize(FleetSize.FINITE);

return vrpBuilder.build();
```

Add all structures to the VRP

```
private VehicleRoutingProblemSolution findBestSolution (VehicleRoutingProblem problem) {

    VehicleRoutingAlgorithm algorithm = Jsprit.Builder.newInstance(problem)
        .setProperty(Jsprit.Parameter.THREADS, ManagementFactory.getThreadMXBean().getThreadCount()+"")
        .setObjectiveFunction(this.getObjectiveFunction(problem))
        .buildAlgorithm();

    TimeTermination prematureTermination = new TimeTermination((long)this.getTimeout()*1000); //in milliseconds
    algorithm.setPrematureAlgorithmTermination(prematureTermination);
    algorithm.addListener(prematureTermination);

    Collection<VehicleRoutingProblemSolution> solutions = algorithm.searchSolutions();
    return Solutions.bestOf(solutions);

}
```

Retrieve the best solution



## Last mile simulator

Run simulation

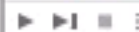
Clear data tables

### Reset routes map

Choose map file

Submit

0 hours [date]



126%

Console Events

0 hours/sec EPS: 0 FPS: 40 Step: 0

Running: 0 sec 42% of 1,950M

# FINAL THOUGHTS



- Designing any logistics operation is a challenging endeavor: many decision variables, many good different strategies and many specifics for each locality.
- Choosing the right tool is essential, specially considering time and budget constraints to deliver a project.
- Anylogic provides various modeling alternatives for the same problem. There is no real right answer here.
- Complex problems might require complex solution processes, but there is no the need to “reinvent the wheel” every time. There might be an open source project related to your problem.

*r*

THANK YOU. QUESTIONS?